

BRUSSELS | MARCH 28, 2023

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## Managing your Cloud Spend: without re-architecting

Kevin Long (he/him) Senior Financial Architect and Cloud Economist Amazon Web Services : EMEA Public Sector



Agenda : Managing your Cloud Spend

**Principles of Cloud Economics** 

Reality of Cloud Cost Management

How to:

Understand your costs

Assess your maturity in Cloud Financial Management Develop an action plan



## Do you hear these questions?

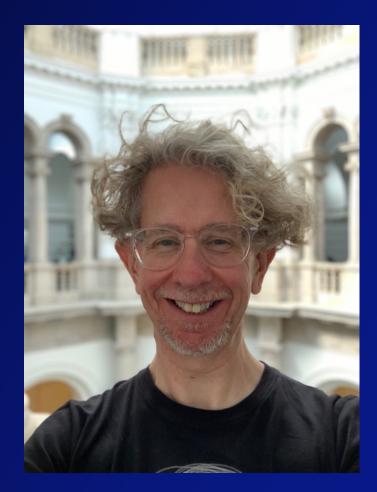
#### Why is this month's AWS bill so high?

Why has our Cloud bill gone up so much? Wouldn't it be cheaper to build / run this in our own data centre ?

Why is Cloud costing so much money?

Are we getting good value from AWS?

### Kevin Long: Senior Financial Architect & Cloud Economist















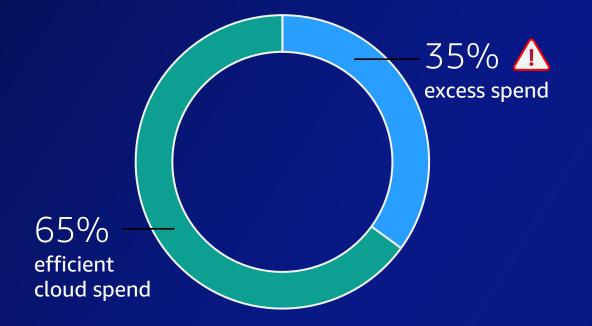




## **Cloud is the new Data Center**

... but it can't be used like a traditional data center Traditional financial management

processes cause up to \$10B+ in excess annual cloud spend<sup>1</sup>



# Poor cloud cost management impacts the business<sup>2</sup>

80% of respondents acknowledge that **poor financial management** related to cloud costs has had a **negative impact on their business** 

Slows/halts cloud adoption (53%) Cripples innovation (25%) Lowers quality of service (38%) Leads to sprawl/underutilization of resources (40%) Increases cost (22%)

#### Sources:

1. RightScale 2020 State of the Cloud Report from Flexera;

2. (451 Research Report) Cost Management in the Cloud Age Enterprise readiness threatens innovation. (451 Research study commissioned by Cloudability)



### **Cloud is the new Data Center**

... BUT IT CAN'T BE USED LIKE A TRADITIONAL DATA CENTER



Managing access to on-demand resources



Understanding cloud pricing options



Selecting optimal services and resource types/sizes



Predicting the cost associated with variable usage

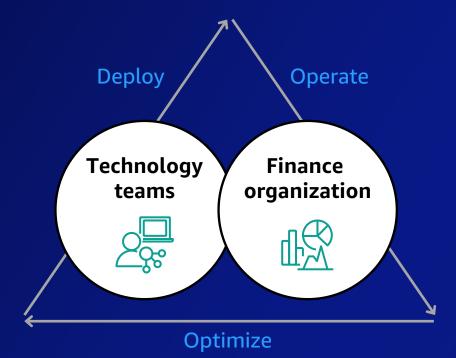


#### Awareness of resource costs



Cost governance in a continuous manner

### **The FinOps Model**



FinOps Model

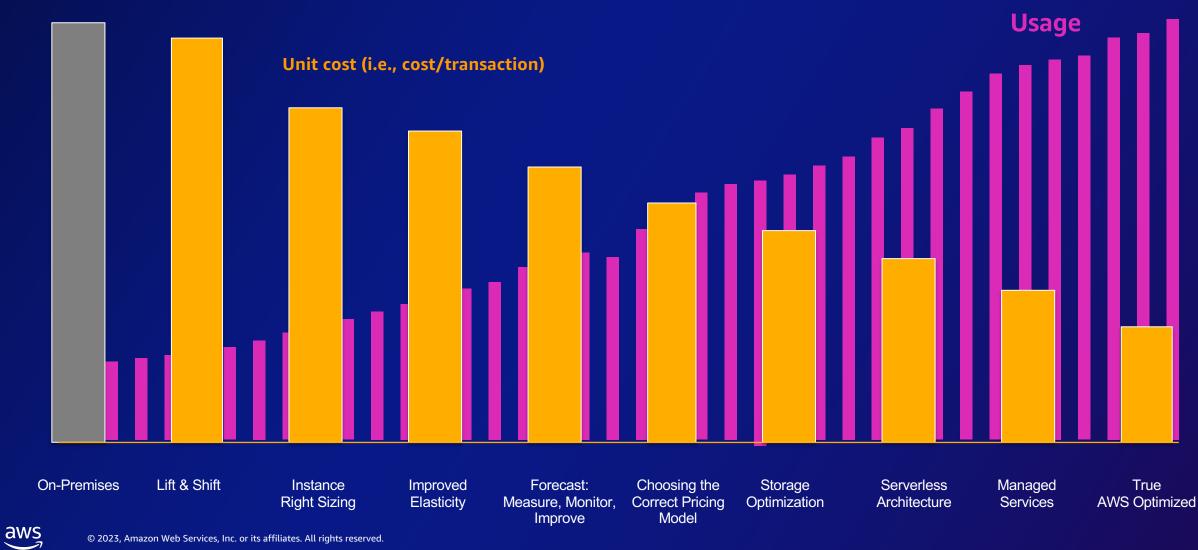
Engineers and Finance acting as one

Match capacity with demand

Procurement is instant

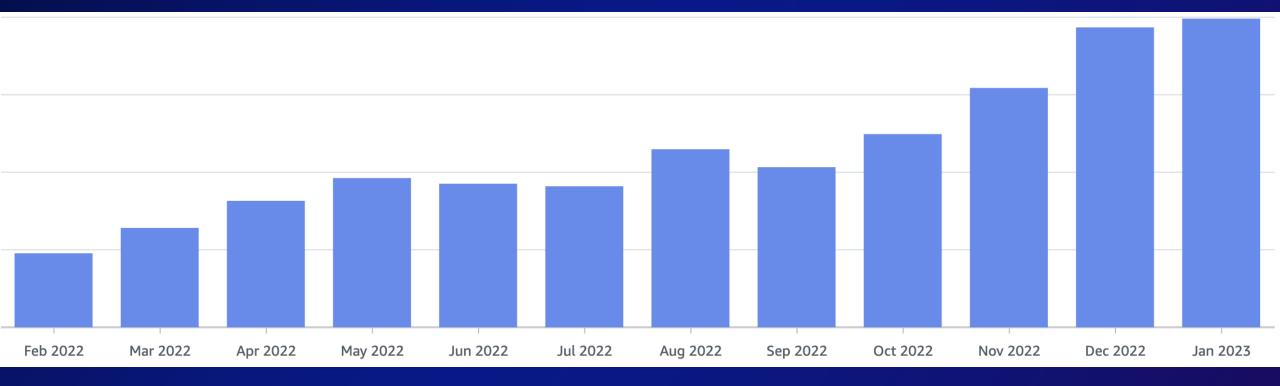
Low cost of failure

### **Cloud Economics**

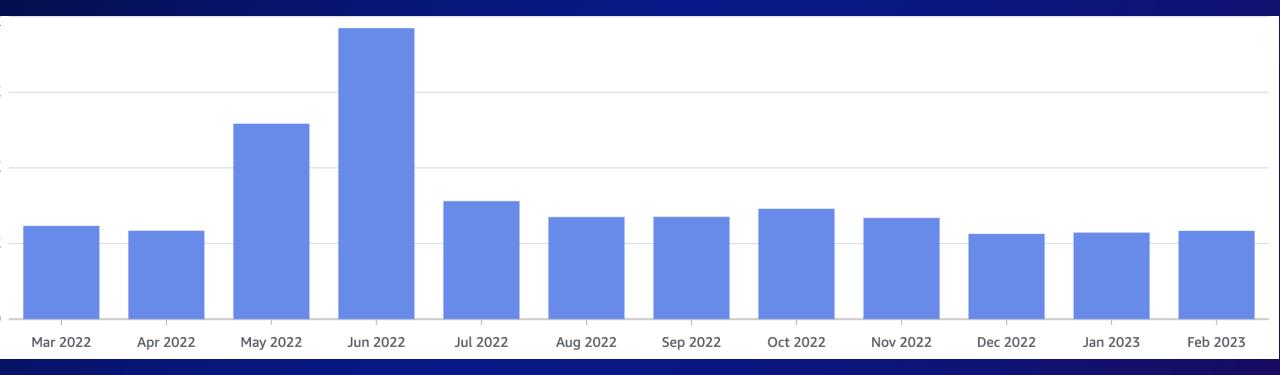


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#### Are your costs what you expect?



#### Are your costs what you expect?



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Pay for what you use

- Right tool for the right job
- Turning off when not in use
- Removing excess capacity
- Right sizing when demand changes
- Modernizing : architecture and latest generation
- Adopting an optimization culture



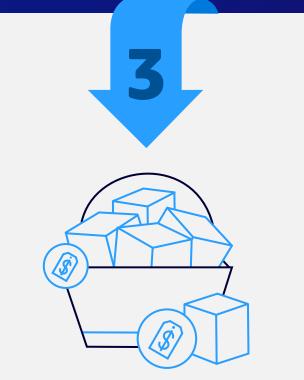


Pay less when you reserve Savings Plans vs Reserved Instances EC2, Fargate, Lambda RDS, ElastiCache, OpenSearch..... Sagemaker

Savings up to 72% of on-demand rates

Spot: Savings up to 90% of on-demand rates spare EC2 capacity

Volume Pricing Models Private Pricing Agreement (PPA) Enterprise Discount Program (EDP) Optimisation Culture FinOps and Cloud Financial Management

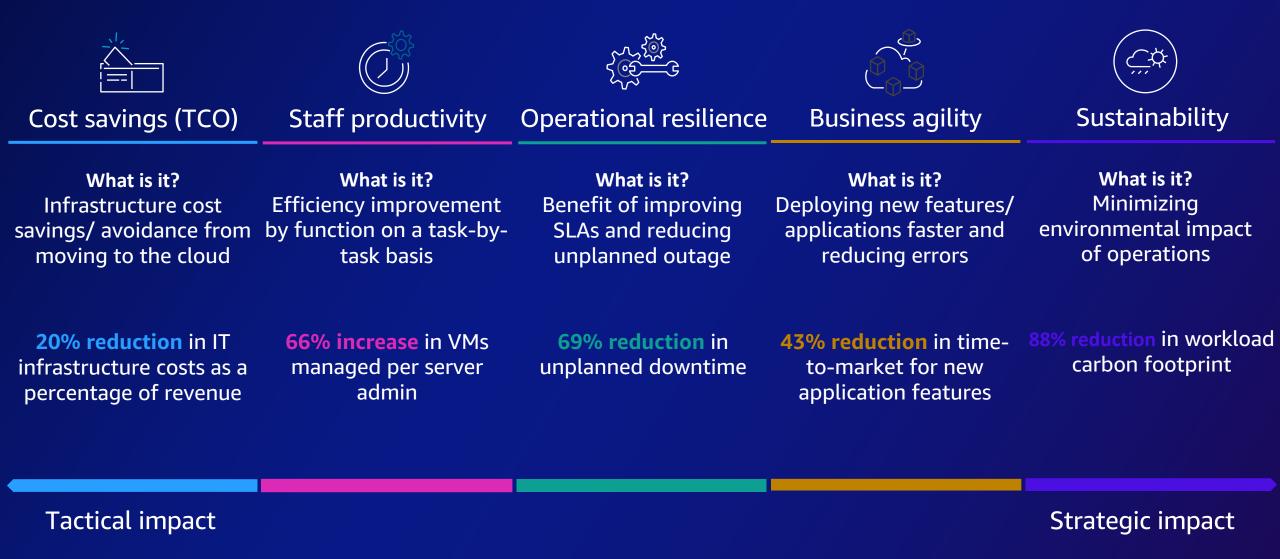


Pay less by using more

# cost = amount used \* rate paid

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### **AWS Cloud Value Framework**



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### **Getting Started on Financial Management**



See

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Measurement and accountability



Save Cost optimization



Plan Planning and forecasting

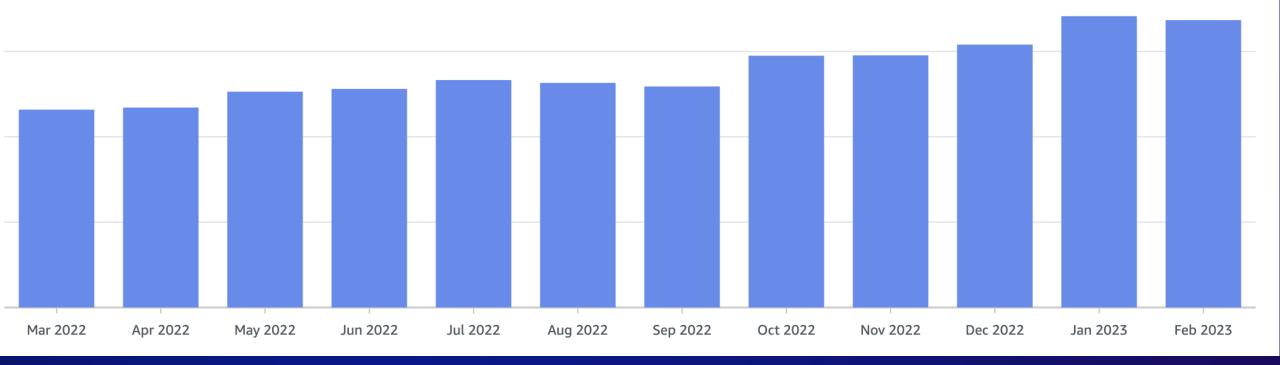


Run Cloud financial operations

#### **Getting Started on Financial Management**

# Understand your Costs Optimize your Costs

#### **3. Assess your CFM Practices 4. Develop an Action Plan**



SELECT THE COST VISIBILITY TOOL THAT WORKS FOR YOU AND YOUR STAKEHOLDERS

#### **AWS Cost Explorer**



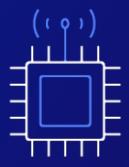
- Free console-based data visualization tool
- Graphs of your AWS cost and usage
- Consistent with cost and usage reports

#### **Build your own**



- Custom filtered views
- Multi-graph dashboards
- Optimization dashboards
- Customized KPIs
- Ongoing customization and maintenance

#### **AWS Partner Network**

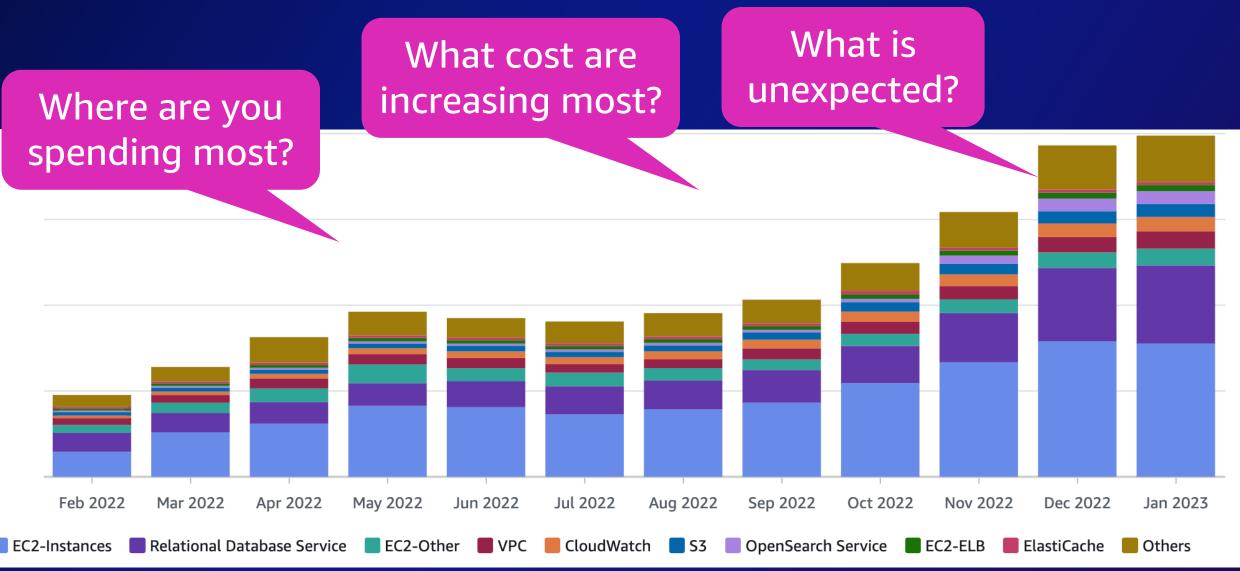


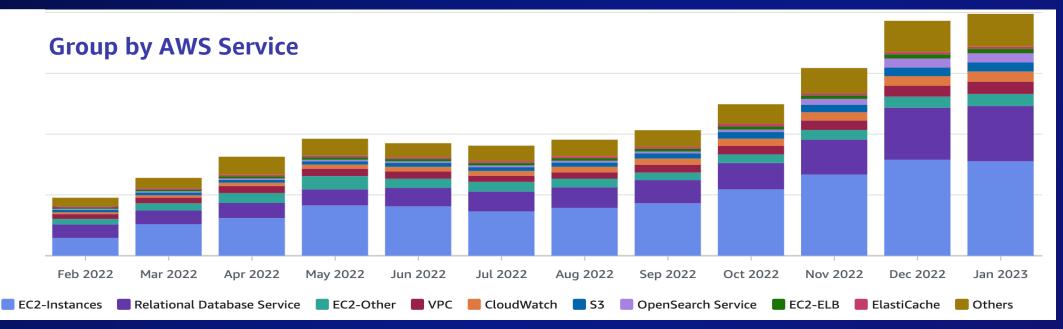
- AWS Cloud Management Tools Competency Partners
- Preconfigured tools to support cloud financial management needs

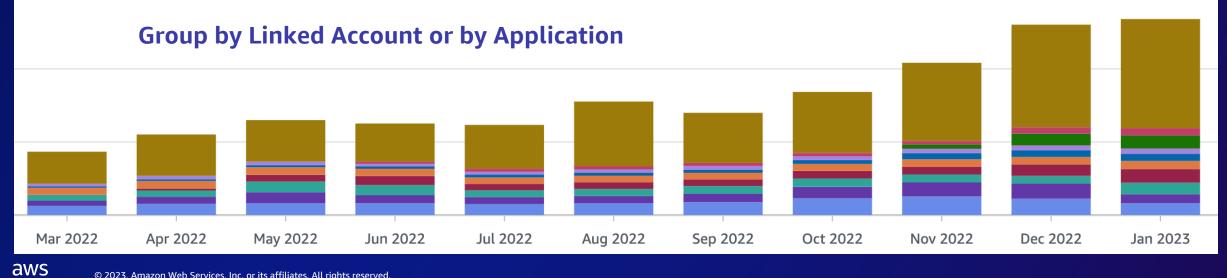
#### **Getting Started on Financial Management**

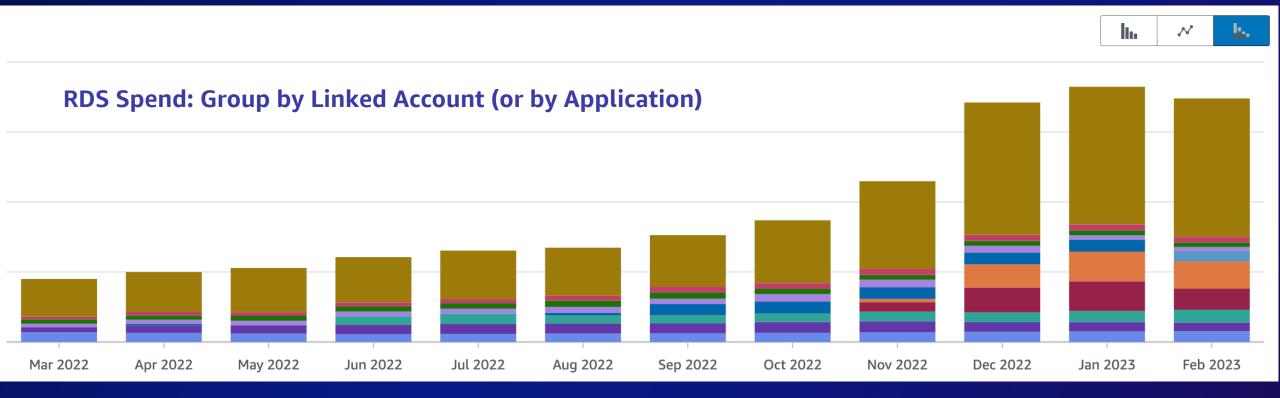


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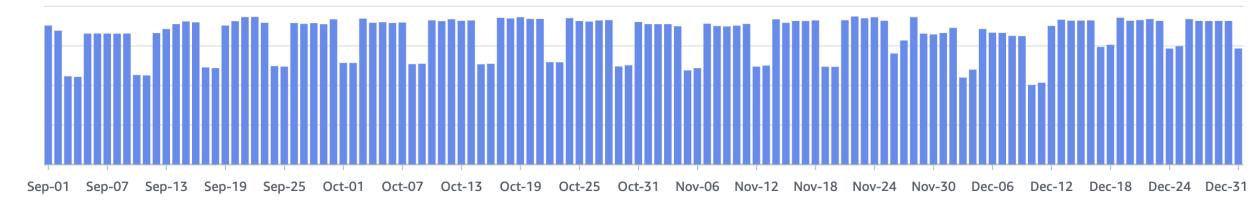
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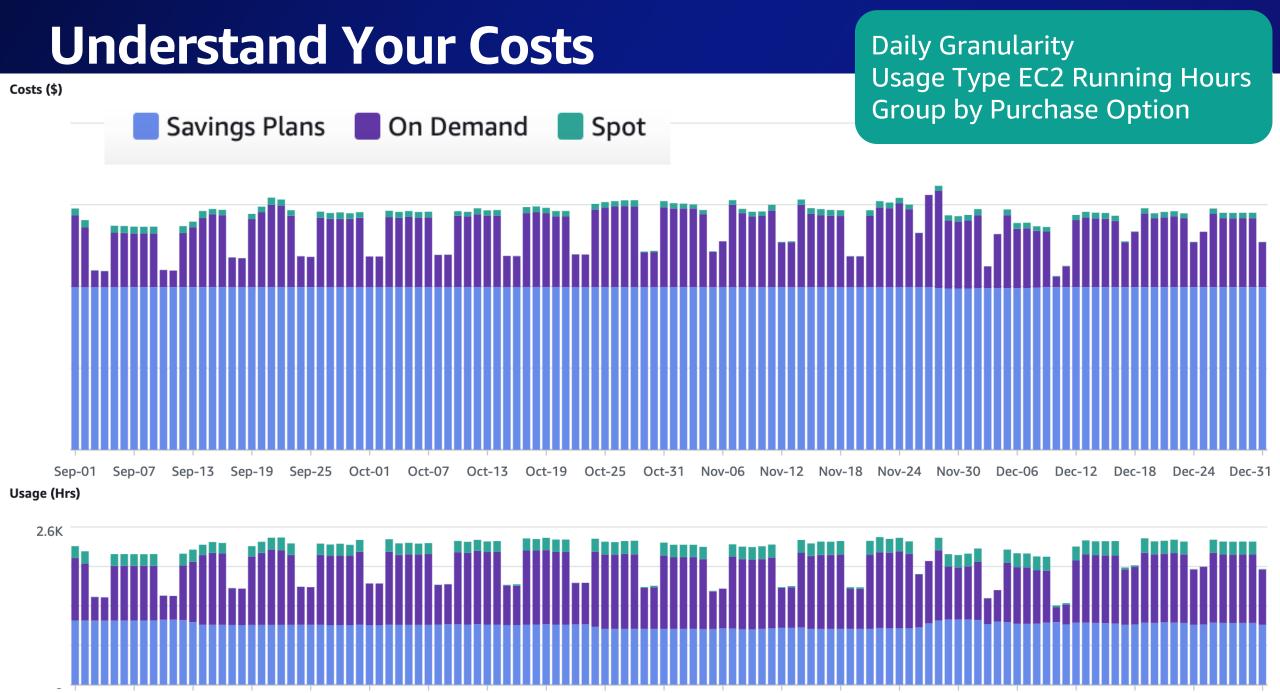
#### **Understand Your Costs**

Daily Granularity Usage Type EC2 Running Hours

Sep-01 Sep-07 Sep-13 Sep-19 Sep-25 Oct-01 Oct-07 Oct-13 Oct-19 Oct-25 Oct-31 Nov-06 Nov-12 Nov-18 Nov-24 Nov-30 Dec-06 Dec-12 Dec-18 Dec-24 Dec-31 Usage (Hrs)



Costs (\$)



Sep-13 Sep-25 Oct-01 Dec-18 Dec-24 Dec-31 Sep-01 Sep-07 Sep-19 Oct-07 Nov-18 Nov-24 Nov-30 Dec-06 Dec-12 Oct-13 Oct-19 Oct-25 Oct-31 Nov-06 Nov-12

## **Amazon EC2 Purchase Options**

#### **ON-DEMAND INSTANCES**



Pay for compute capacity by **the second** with no long-term commitments



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Spiky **stateful** workloads, to define needs

#### SAVINGS PLANS



Make a 1 or 3 year commitment and receive a **significant discount** off On-Demand prices



Flexible across Compute

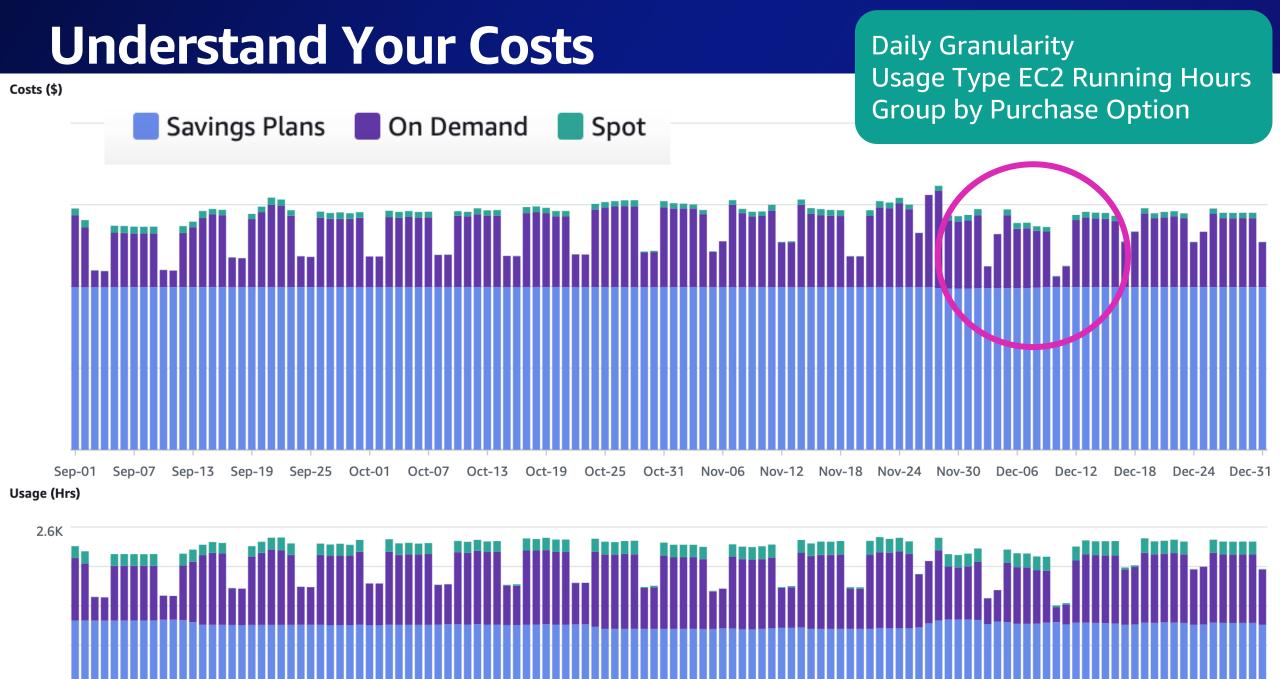
#### **SPOT INSTANCES**



Spare Amazon EC2 capacity at **savings of up to 90%** off On-Demand prices

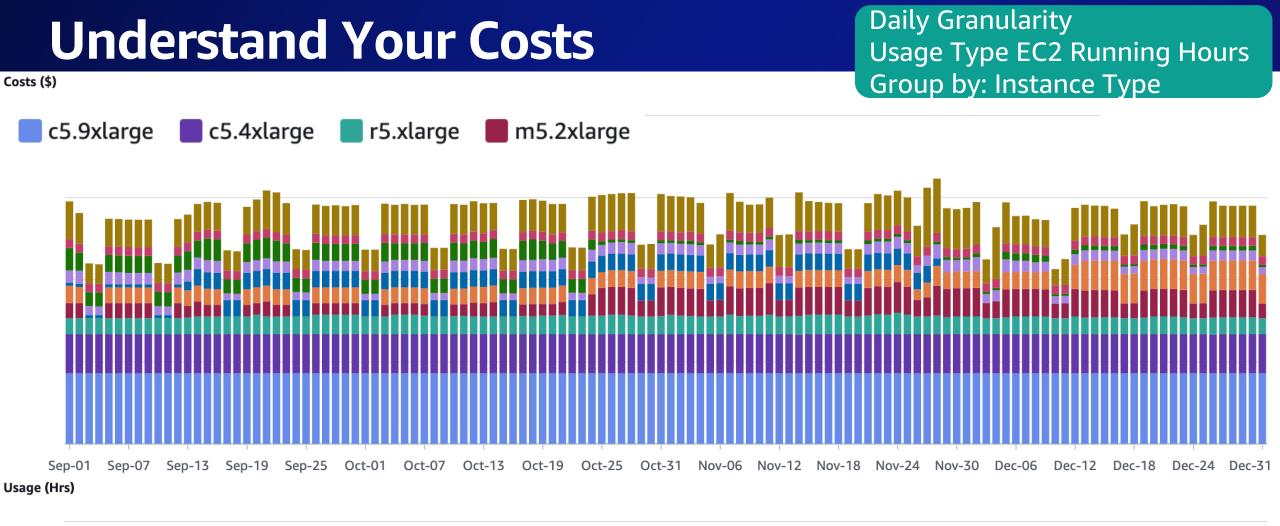


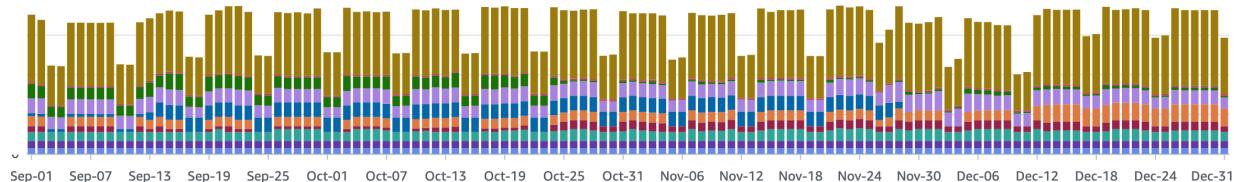
Fault-tolerant, flexible, **stateless** workloads



#### Sep-13 Sep-25 Oct-01 Dec-24 Sep-01 Sep-07 Sep-19 Oct-07 Nov-18 Nov-24 Nov-30 Dec-06 Dec-12 Dec-18 Oct-13 Oct-19 Oct-25 Oct-31 Nov-06 Nov-12

Dec-31





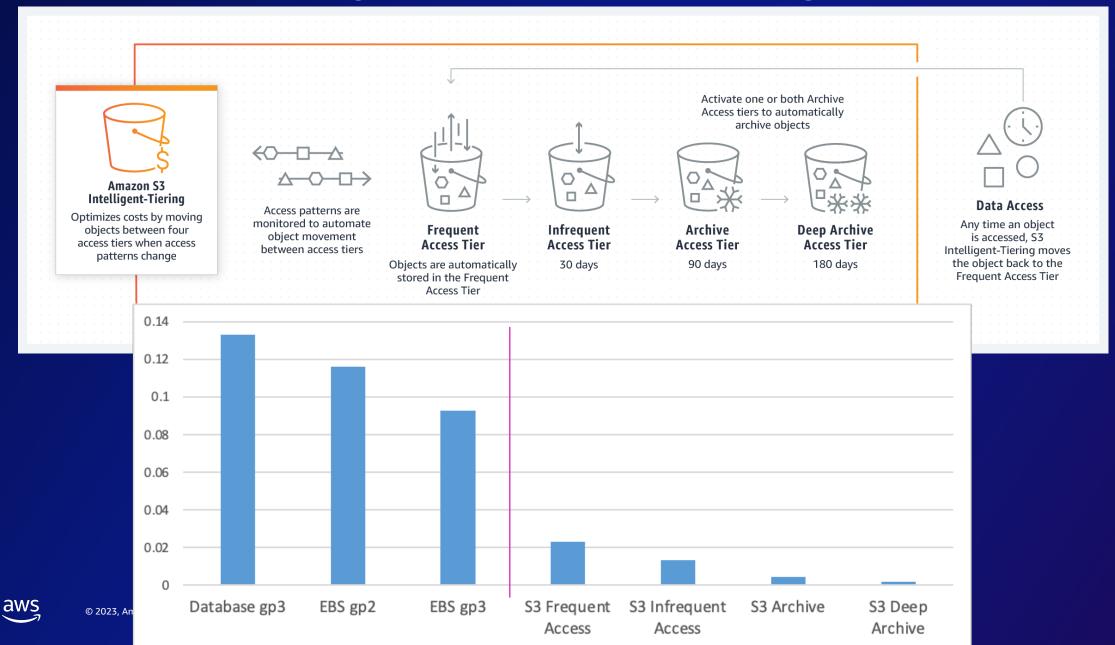
#### **Understand Your Costs**

<b>c</b> 5.9xlarge	aws	Contact Us Support - English - My Account - Sign In to the Console
	Products Solutions Pricing Documentat	tion Learn Partner Network AWS Marketplace Customer Enablement Events Explore More ${\sf Q}$
	Amazon EC2 Overview Features	Pricing Instance Types - FAQs Getting Started Resources -
	PAGE CONTENT	Compute Optimized
	General Purpose	Compute Optimized instances are ideal for compute bound applications that benefit from high performance processors. Instances
	Compute Optimized	belonging to this family are well suited for batch processing workloads, media transcoding, high performance web servers, high performance computing (HPC), scientific modeling, dedicated gaming servers and ad server engines, machine learning inference and other compute intensive applications.
	Memory Optimized	
	Accelerated Computing	C7g       C7gn       C6i       C6in       C6a       C6g       C6gn       C5       C5n       C5a       C4
	Storage Optimized	workloads.
		Features:
	HPC Optimized Mo	odel vCPU Memory (GiB) Instance Storage (GB) Network Bandwidth (Gbps)*** EBS Bandwidth (Mbps)
	Instance Features c5	9,500 .9xlarge 36 72 EBS-Only 10 9,500
O 2023, Amazor	Measuring Instance Performance	<ul> <li>Up to 50 Gbps of networking speed</li> <li>Up to 40 Gbps of bandwidth to the <u>Amazon Elastic Block Store</u></li> </ul>

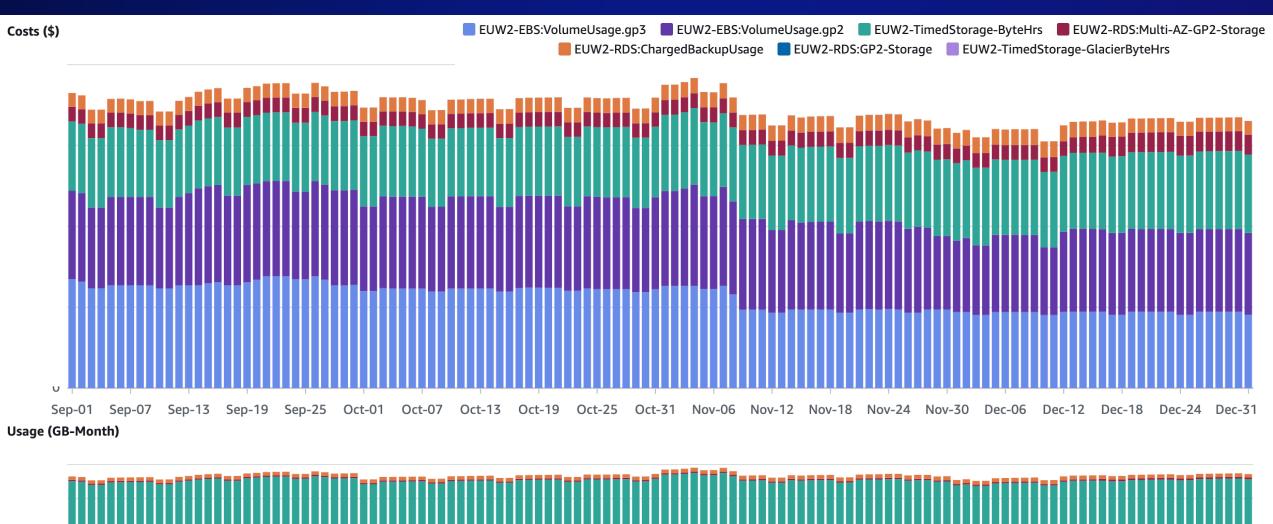
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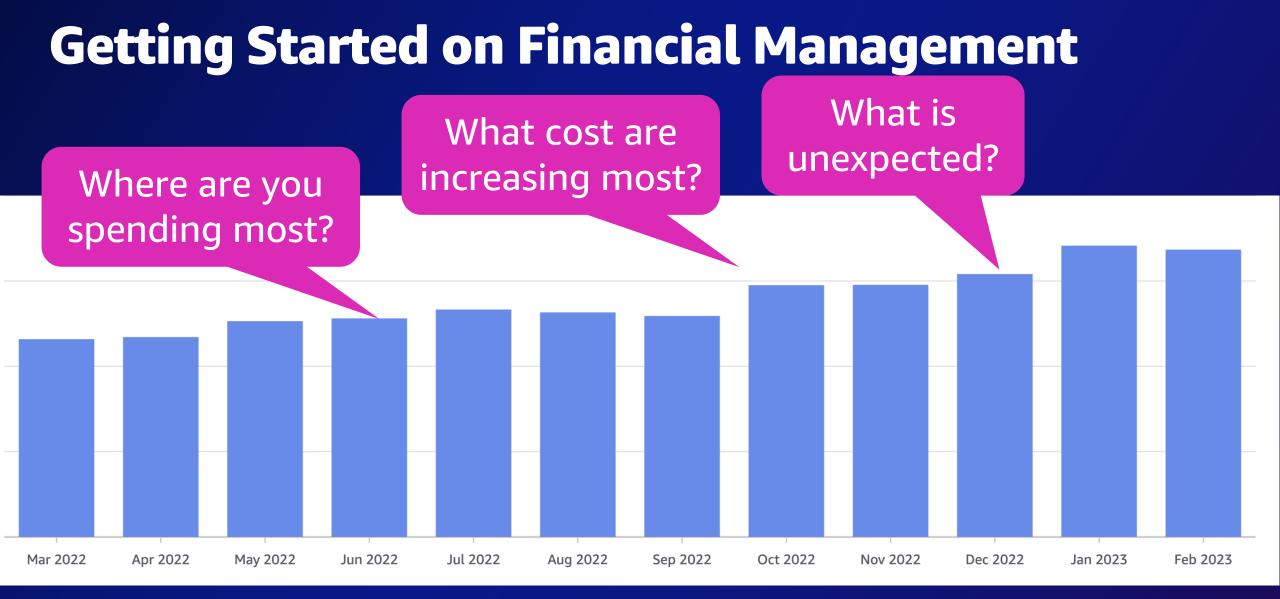
#### **Understanding Your Costs: Storage**



#### **Understand Your Costs**







## **Cloud Financial Management**

Manage, optimize, and plan AWS cost and usage



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See Measurement and accountability

Save Cost optimization



Plan Planning and forecasting



Run Cloud financial operations

Manage, optimize, and plan AWS cost and usage





Measurement and accountability

Save Cost optimization



Plan Planning and forecasting



Run Cloud financial operations

Account and tagging strategy

Cost reporting and monitoring processes

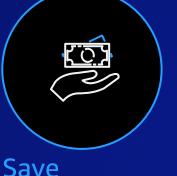
Cost show/ chargeback

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Efficiency/value KPIs

Manage, optimize, and plan AWS cost and usage





Measurement and Co accountability op

Cost optimization

Plan Planning and forecasting



Run Cloud financial operations

Cost aware architecture, design and service selection

Match capacity with demand

Choose the right purchasing model

Identify resource waste

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Manage, optimize, and plan AWS cost and usage



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See Measurement and accountability

Save Cost optimization



Plan Planning and forecasting

Budgeting and forecasting variable cloud usage

POC based cost estimation

Business case/ value articulation

Strategic fit



Run Cloud financial operations



Manage, optimize, and plan AWS cost and usage



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Measurement and accountability

Save Cost optimization



Plan Planning and forecasting



Run Cloud financial operations

Secure executive sponsorship

Partnership between finance and technology organizations

Invest in people, governance, and tools

Celebrate accomplishments



### AWS services and features to support your Cloud Financial Management needs

### Measurement and accountability

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Amazon Athena Amazon CloudWatch Amazon QuickSight AWS Application Cost Profiler AWS Billing Console AWS Budgets, AWS Budgets Reports AWS CloudFormation AWS CloudTrail AWS Config, AWS Config Rules AWS Control Tower AWS Cost Anomaly Detection AWS Cost Categories AWS Cost and Usage Report AWS Cost Explorer **AWS Organizations** AWS Resource Groups AWS Service Catalog AWS Tag Policies Cloud Intelligence Dashboards Consolidated billing feature Cost allocation tags



#### Cost optimization

Amazon CloudWatch Amazon CloudFront Security Savings Bundle Amazon CodeGuru Amazon EC2 Spot Instances Amazon Elastic Container Service Amazon Elastic File System Intelligent-Tiering Amazon Elastic Kubernetes Service Amazon Redshift (elastic resize) Amazon Redshift (pause and resume) Amazon S3 Intelligent-Tiering storage class Amazon Workspaces Cost Optimizer AWS Auto Scaling AWS Compute Optimizer AWS Cost Explorer Reserved Instance. Savings Plans and Rightisizing Recommendations AWS Fargate AWS Graviton **AWS License Manager** AWS Managed Services AWS PrivateLink AWS Trusted Advisor AWS Well-Architected Tool Free Services, Free Tiers, Free Trials Instance Scheduler Per-second billing Reserved Instances Savings Plans Volume Discounts



#### Planning and forecasting

Amazon QuickSight AWS Budgets, AWS Budgets Reports AWS Cost Explorer AWS License Manager AWS Migration Evaluator AWS Price List API AWS Pricing Calculator AWS pricing pages



#### Cloud financial operations

Amazon CloudWatch AWS Billing Console AWS Budgets. AWS Budgets Reports, **AWS Budgets Actions** AWS CloudFormation AWS Config. AWS Config Rules AWS Cost Explorer AWS Identify and Access Management AWS License Manager AWS OpsWorks AWS Organizations AWS Purchase Order Management AWS Service Catalog AWS Systems Manager AWS Technical Essentials training AWS Cloud Essentials for Business Leaders training AWS Cloud Financial Management for Builders training AWS Cloud for Finance Professionals training Consolidated billing Cost allocation tags Private Marketplace

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### **AWS Cost Anomaly Detection**



### What is it?

A new monitoring feature that leverages advanced Machine Learning technologies to identify anomalous spend and root causes. With three steps, create a contextualized cost monitor and receive alerts when any anomalous spend is detected.

• And its free!

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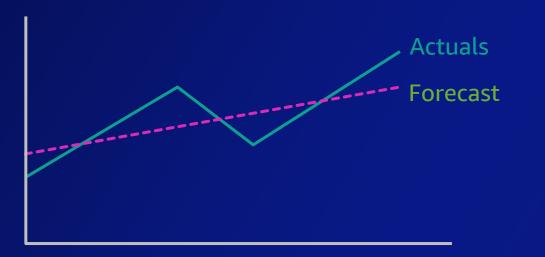
#### How does it work?

Based on selected spend segments, Cost Anomaly Detection automatically determines patterns each day by adjusting for organic growth and seasonal trends. It triggers an alert when spend seems abnormal. Providing feedback on the cost monitor notifications will increase accuracy over time.

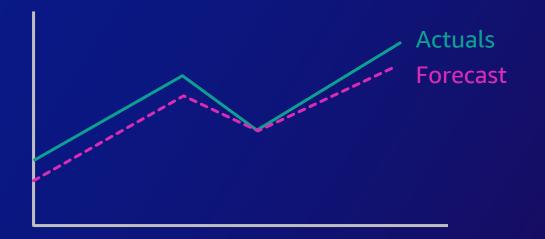
### **Forecasting AWS spend**

THE SELECTION OF A FORECASTING METHODOLOGY IS A BALANCE OF COMPLEXITY AND ACCURACY

#### Trend-based



- Forward-looking extrapolation of historic time-series data
- Good for forecasting organic growth of existing usage/cost



**Driver-based** 

- Accounts for internal and external business demand drivers
- Ideal for dynamic and variable environments
- Improved long-term accuracy

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### Variables driving your forecast

Organic growth



- Existing workloads growth
- Compute, storage, networking growth
- Existing users consumption

#### Internal drivers



- Migrations
- Product development
- New environments
- New services
- Changes to existing workloads

#### M&A

# External drivers



- New users
- Sales events
- Promotions/Free trials
- Demos/POCs
- Seasonality

#### Optimization drivers



- Optimal service selection
- Technical and financial optimization
- Commercial terms
- Choose the right purchasing model



Outcomes



Reduce unit costs as you scale



Reinvest wasteful spend whilst increasing business agility



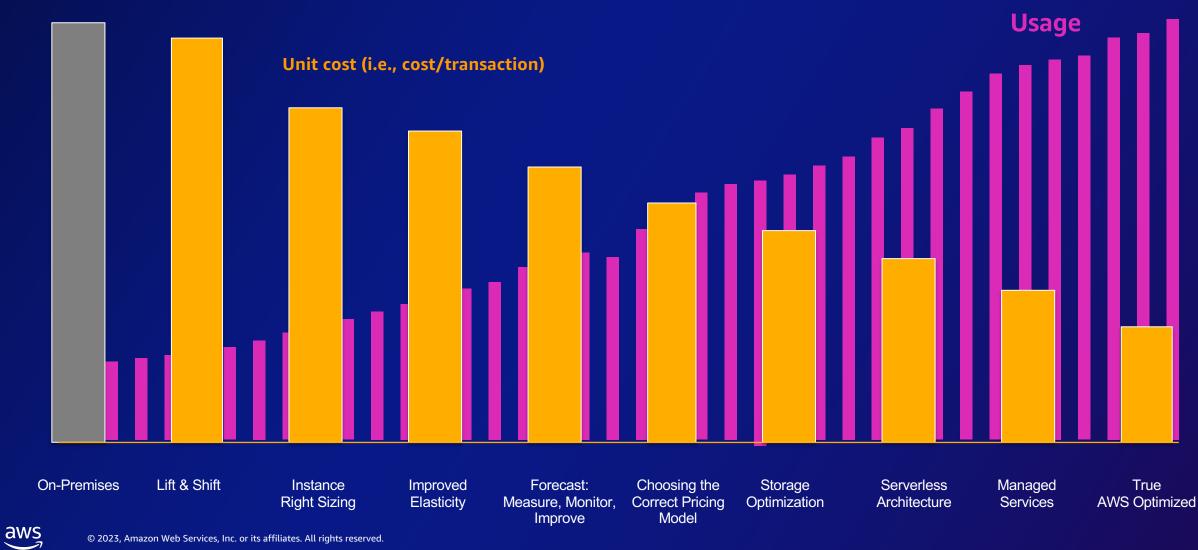
Improve financial predictability



Establish cost-aware behaviors and culture



### **Cloud Economics**



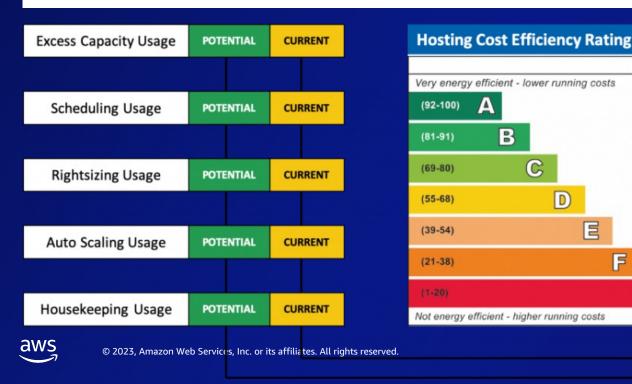
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### **Customer Examples**

#### GOV.UK

#### Case study

### How the Home Office's Immigration Technology department reduced its cloud costs by 40%



## Seven tips to use cloud resources more efficiently:

- 1. Using excess capacity in the cloud
- 2. Scheduling services
- 3. Using autoscaling

Current

G

Potential

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- 4. 'Rightsizing' components
- 5. Re-architecting the service
- 6. Performing housekeeping tasks
- 7. Up-front usage commitments§





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